



2023-24

Long Range
Financial Plan



AGENDA

- ✓ Fund Balance Activity
- ✓ Reserve Plan Overview
 - ✓ Enrollment Updates
 - ✓ Tax Cap & Data Dive
- ✓ Budget and Revenue Projections



*“The time to repair the roof is
when the sun is shining”*

John F. Kennedy

Fund Balance-What is it?

- ✓ More than just reserves
- ✓ Includes non general funds
- ✓ Includes commodities and purchase order encumbrances
- ✓ How does Webster compare to other districts?



Case Study #1

Your child has their first job and would like to purchase a house. The house of their dreams has a \$3,000 monthly mortgage payment. They can only afford \$2,500 per month from their salary. However, they have an inheritance from grandma of \$15,000. They plan to take a little bit out of their inheritance each month to make up the difference.

Case Study #2

Your child has their first job and would like to purchase a house. The house of their dreams has a \$2,000 monthly mortgage payment. Their salary gives them \$2,500 each month for mortgage payments and savings. However, they need to replace the septic system to purchase the house at a cost of \$10,000. They plan to use savings to pay for the new septic system.

Case Study #3

Your child has their first job and would like to purchase a house. The house of their dreams has a \$2,000 monthly mortgage payment. In addition, they have \$10,000 in savings. Their salary gives them \$2,500 each month for mortgage payments and savings. However, they are purchasing an older house and realize that there may be unexpected expenses.

Case Study #3-Continued

After they buy the house, every year something goes wrong:

- ✓ In the first year, the boiler needed to be replaced for \$7,500.
- ✓ In the second year, they needed to patch the roof for \$2,500.
- ✓ In the third year, they needed to change the plumbing to remove lead pipes for \$8,000.
- ✓ In the fourth year, nothing went wrong.
- ✓ In the fifth year, their finished basement floods; it's not covered by insurance, and they spent \$11,000 on repairs.



***What is the lesson we can
take away from these
examples and apply to
district financial operations?***

The background features a repeating pattern of overlapping, semi-transparent blue circles of various shades, ranging from a deep teal to a lighter, dusty blue. Superimposed on these circles are delicate, golden-brown branches that resemble coral or seaweed, with thin, tapering stems and small, forked tips. The overall aesthetic is organic and textured, reminiscent of watercolor or natural pigments.

Reserve Plan

The background features a watercolor-style pattern. It consists of overlapping, semi-transparent circles in various shades of blue and teal. Superimposed on these circles are delicate, branching structures in a light gold or beige color, resembling coral or seaweed. The overall aesthetic is soft and organic.

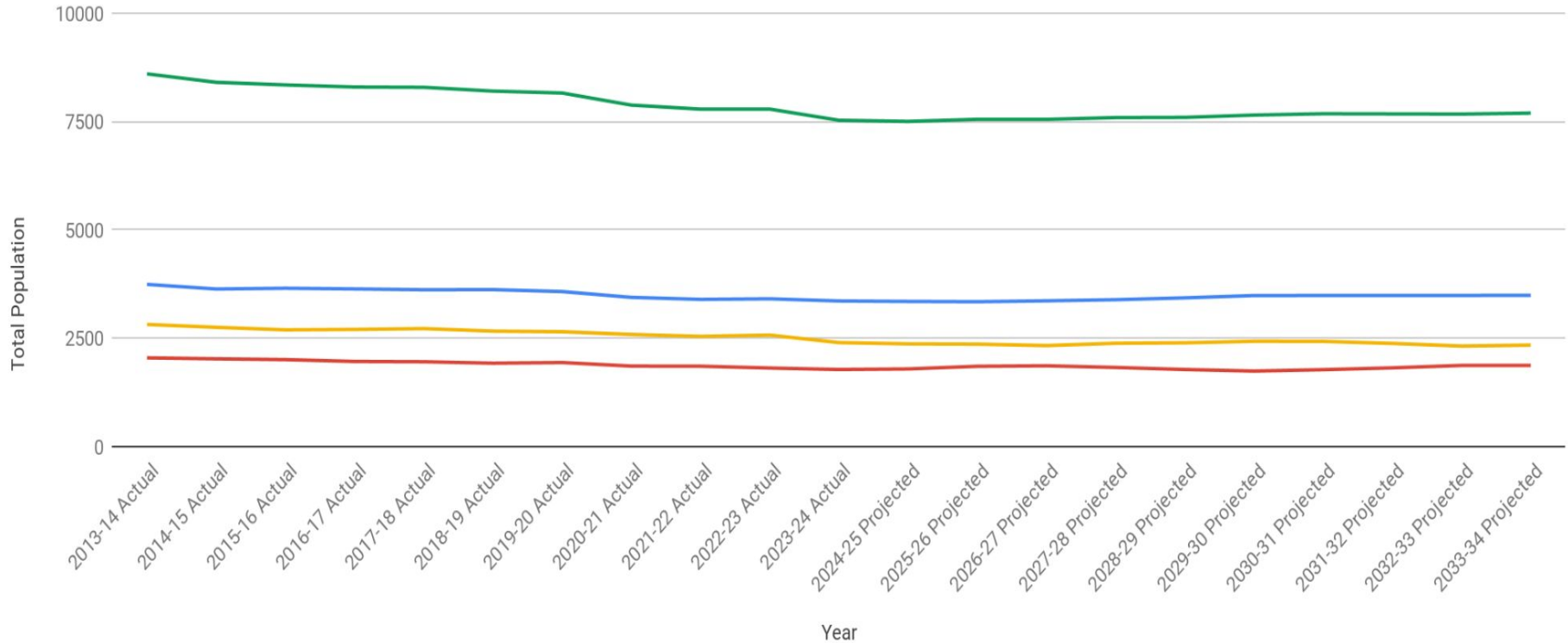
Enrollment

Why Start With Enrollment?

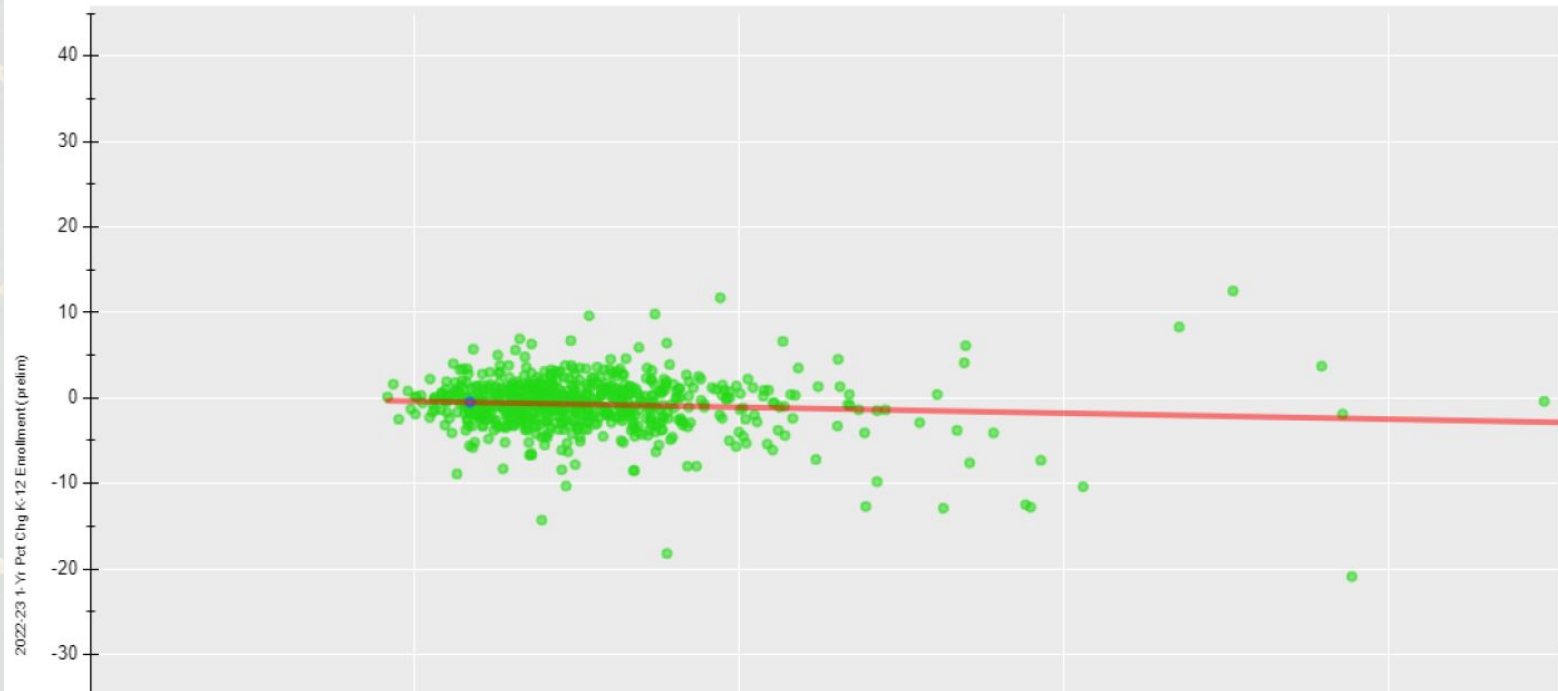
- ✓ Really is the basis for all planning
- ✓ Need it for facilities planning at SED
- ✓ Need it to plan out for class size, catchment changes
- ✓ Utilize the cohort survival methodology
 - ❑ Based on weighted averages over a 10 year period
 - ❑ A few tweaks to take into account known changes

Enrollment History & Projection

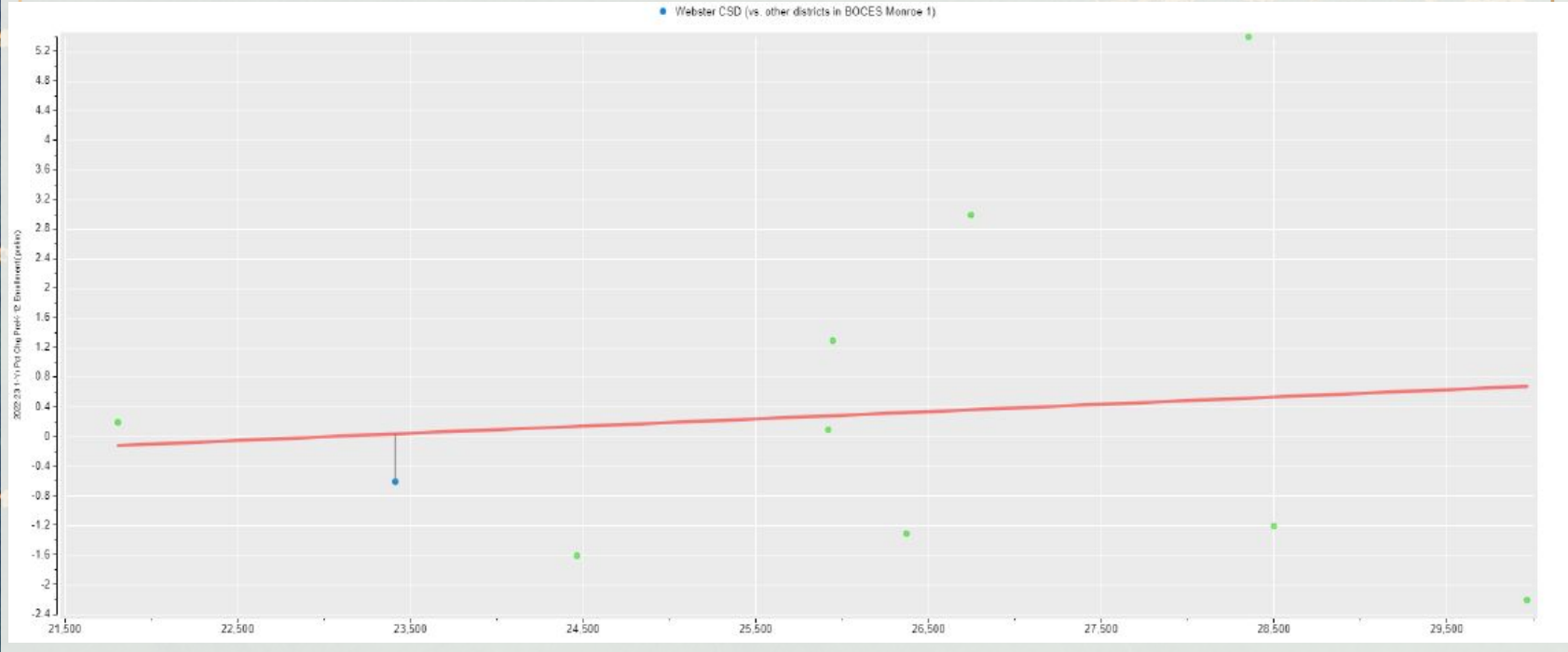
Elementary Middle School High School Total Enrollment



How Does It Compare to all of NYS?



How Does It Compare to Monroe 1 Districts?





Tax Levy Limit

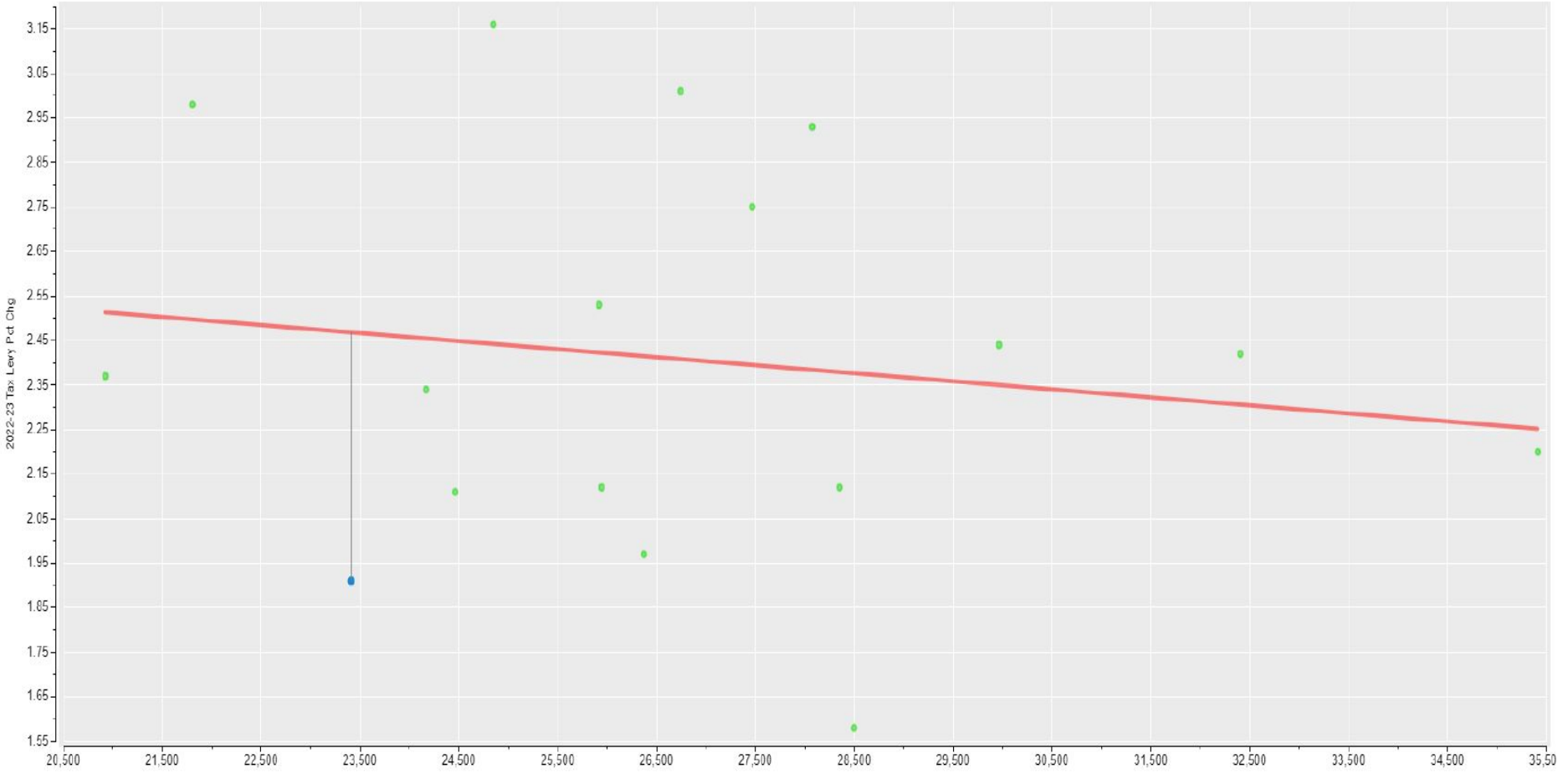
Reminder that it is a cap on the **Levy**, not on tax rates!



Three financial
comparisons for
thought
generation

2022-23 Tax Levy Pct Chg vs. Cost per Pupil

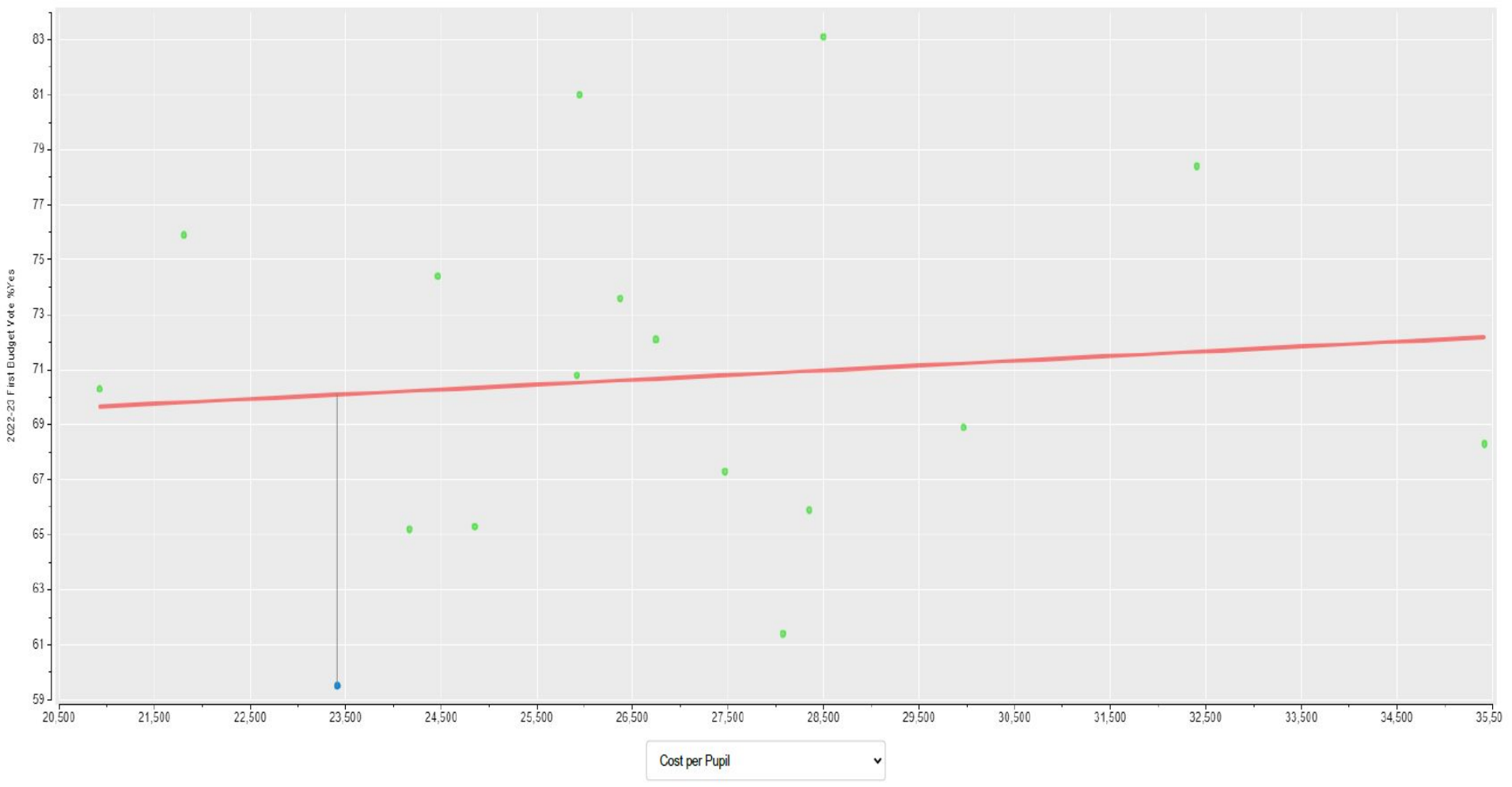
● Webster CSD (vs. other districts in Monroe)



Cost per Pupil ▼

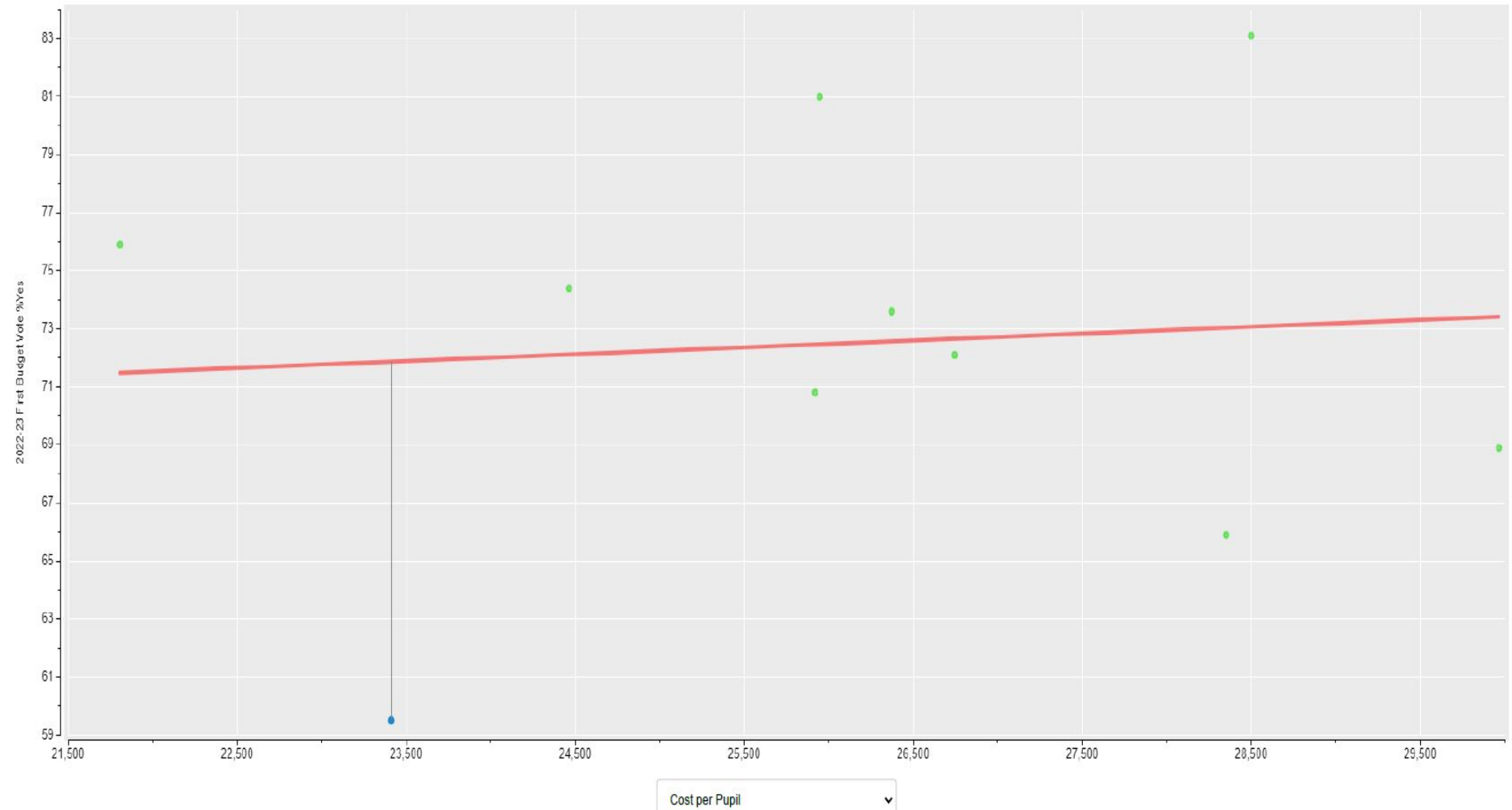
2022-23 First Budget Vote %Yes vs. Cost per Pupil

● Webster CSD (vs. other districts in Monroe)



2022-23 First Budget Vote %Yes vs. Cost per Pupil

● Webster CSD (vs. other districts in BOCES Monroe 1)





*“By failing to prepare, you are
preparing to fail”*

Benjamin Franklin



Expenditure and Revenue Projection

Revenue Themes

Tax Levy

Town reassessments to 100% equalization, which would cause a higher growth factor.

CPI forecasted above 2% as well, both will have an impact on the formula being higher.

Stable exemptions moving forward for capital exclusions

State Aid

Foundation aid formula predictions are easy based on formula being operated at capacity

Expense based aids based on spending increases

UPK-here to stay and local share pick up?

Miscellaneous

PILOT payments remain flat

Sales tax remain stable for now

Interest earnings create a lot of volatility quarter to quarter

Revenues such as tuitions, continuing education programs, facilities rentals are projected to remain flat to minimal increases.

Expenditure Themes

Salaries

- ✓ Salaries for support staff are trending high due to minimum wage increases not stopping
- ✓ Potential breakage from retirements factored into instructional salaries

Debt Service

- ✓ The fifth year of planning has a surprise addition due to anticipated electric bus conversion

Benefits

- ✓ Factored in a slowing of Medicare plan costs due to recent RASHP 1 changes
- ✓ Active plans trending high as prescription drug costs are skyrocketing

BOCES Services

- ✓ Tuition costs for BOCES program dependent on labor shortage predicted a higher trend

Pension

- ✓ Reassessed the projection this year as market gains have not been as strong

Supplies/Contractuals

- ✓ With per pupil formulas for budgeting these costs are more readily containable based on enrollment fluctuations



THANKS!
Any questions?